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Protect and Preserve the Environment

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33%

Increase in waste diverted from landfill

24%

Scope 1 reduction in 2024



A Vibrant Society



An Ambitious Nation



Our Approach

At HMG, we understand that delivering exceptional healthcare carries an environmental footprint. From the electricity required to power advanced diagnostic and surgical equipment, to the water consumed in sterilization processes, and the waste generated through routine hospital operations, every aspect of care delivery has an impact. As a responsible healthcare provider, we have embedded environmental sustainability into our operational model, ensuring that our commitment to patient wellbeing goes hand in hand with our responsibility to protect the environment.

Our approach is guided by a clear and structured strategy built around three core priorities: increasing energy efficiency, conserving water and reducing waste. These pillars are integrated into the day-to-day management of our facilities and reflected in the design and operation of our infrastructure. We do not treat sustainability as an add-on, it is a fundamental part of how we plan, operate and grow.

To ensure accountability and continuous improvement, we track and report our performance against environmental targets on a quarterly basis. This includes detailed monitoring of electricity consumption, water usage and waste generation across all hospitals. Regular reporting to Senior Management enables data-informed decision-making, facilitates timely interventions and drives ongoing enhancements to our sustainability performance.

These efforts have already delivered tangible results. HMG is proud to be the first private healthcare provider in the MENA region to achieve LEED O&M Gold Certification across all our hospitals. This achievement reflects our unwavering commitment to building and operating high-performing, sustainable healthcare facilities that meet both national aspirations and international best practices.

In addition to setting strategic targets and adopting performance monitoring systems, we continue to invest in smart technologies that enhance our ability to manage resources effectively. Our integrated Building Management System continuously monitors more than 80 facility functions, including lighting and ventilation, to optimize resource consumption and enhance operational performance. In 2024, we reached a significant milestone with the launch of a state-of-the-art

command center at our Al Sahafa Hospital. This centralized platform tracks environmental performance across all medical facilities, providing real-time insights that drive efficiency and sustainability. In parallel, our Computer-Aided Facility Management system, a digitized version of our previously paper-based maintenance system, supports both corrective and preventive maintenance that reduces energy waste and minimizes equipment downtime.

These technologies allow us to optimize our environmental performance while maintaining the highest levels of clinical quality and operational reliability. One of the most important tools supporting this effort is our integrated Building Management System. As part of our ongoing commitment to environmental responsibility, we are currently conducting a detailed greenhouse gas inventory. This initiative will further refine our energy management strategies, enhance operational efficiencies and support our broader efforts to reduce emissions and improve sustainability across all our facilities.

In alignment with global climate disclosure standards, the categorization of greenhouse gas (GHG) emissions into Scope 1, Scope 2 and Scope 3 provides a structured framework for organizations to measure and manage their carbon footprint across the value chain. Scope 1 covers direct emissions from owned or controlled sources, Scope 2 includes indirect emissions from the utilization of purchased energy, and Scope 3 encompasses all other indirect emissions that occur across the organization's upstream and downstream activities. This classification enables a clear understanding of environmental impact, guiding data-driven strategies for emissions reduction and long-term climate resilience.

These efforts are reinforced by our adherence to global environmental standards:



ISO 41001:2018

Facility Management

HMG was the first private healthcare provider in the Kingdom to achieve this certification.

ISO 14001:2015

Environmental Management

ISO 14001 certification mandates the adoption of sustainable practices that protect the environment and minimize the ecological impact of hospital activities.

Our Integrated Building Management System

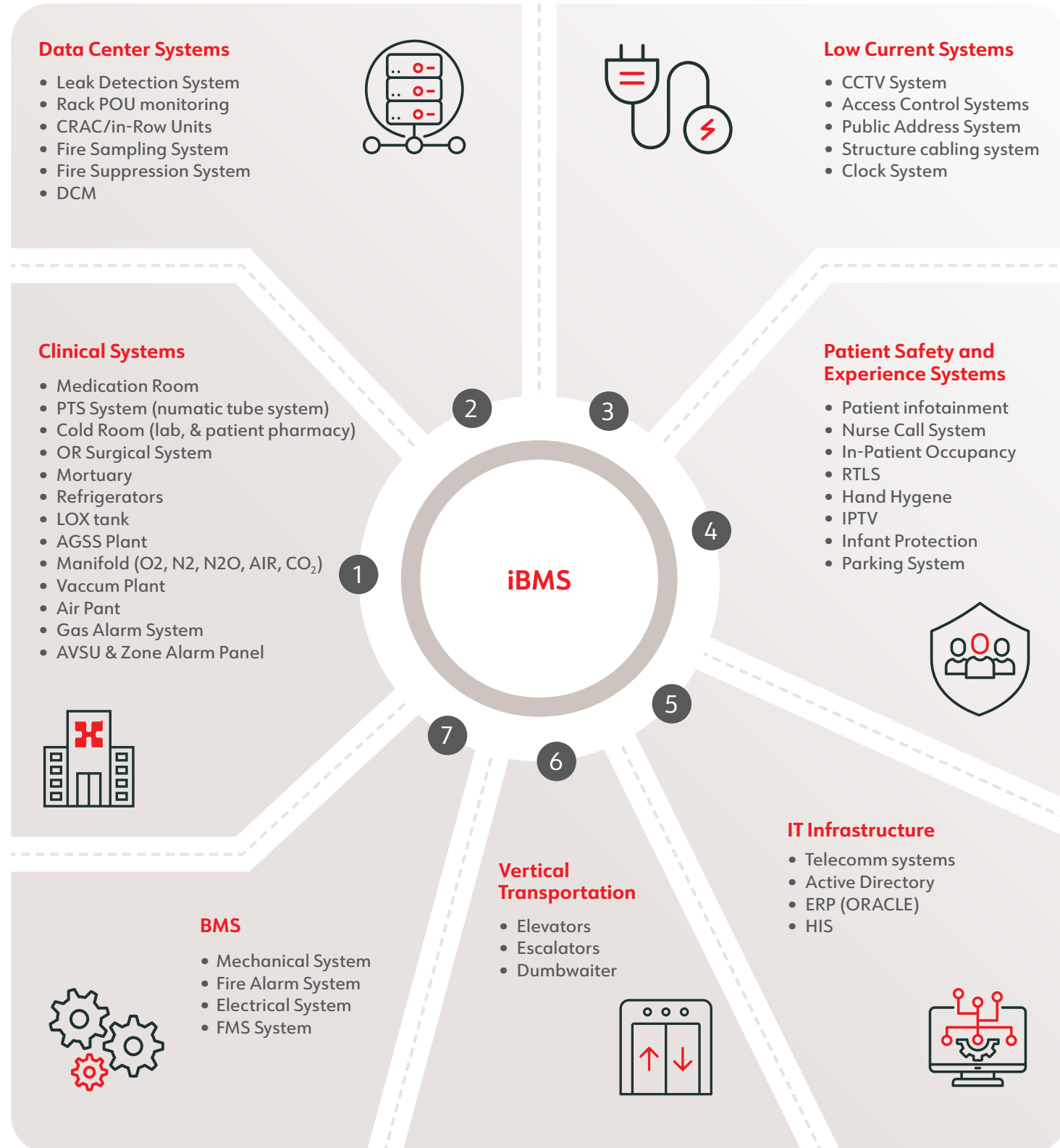
Building on our commitment to environmental stewardship and operational excellence, our integrated Building Management System (iBMS) remains a cornerstone of our sustainable approach. In 2024, our iBMS has been further enhanced to integrate and control over 80 critical systems - spanning heating, ventilation, air conditioning (HVAC), lighting, security, fire safety and energy management - into one unified, centralized platform.

Leveraging advanced IoT sensors, AI-driven analytics and automated control mechanisms, the upgraded iBMS now provides real-time diagnostics and predictive insights. This proactive monitoring enables us to address potential issues before they escalate, optimizing energy consumption and reducing equipment downtime. Seamlessly aligned with our state-of-the-art command center at Al Sahafa Hospital, our iBMS not only reinforces our resource optimization efforts but also deepens our commitment to minimizing the environmental footprint of our operations.

Preliminary projections indicate that these enhancements could improve energy efficiency substantially, further driving down our environmental impact while ensuring uninterrupted, high-quality patient care. As we continue to innovate, our iBMS stands as a testament to our dedication to integrating smart technology and global best practices in our pursuit of sustainable healthcare excellence.

By integrating smart technology and international best practices, we are redefining what it means to be a sustainable healthcare provider.





Case Study

Achieving LEED Gold Certification

In 2024 HMG earned the prestigious LEED Gold Certification (Leadership in Energy and Environmental Design), distinguishing itself as the first private healthcare group in the Middle East to achieve this milestone.

By adhering to stringent environmental standards, HMG demonstrates its strong alignment with the Kingdom's goals and Vision 2030. With the LEED O&M Gold stamp of approval, HMG strengthens its leadership in the field of environmentally sustainable healthcare, upholding the highest standards of efficient resource management in pursuit of safeguarding our natural world.

Presented by the U.S. Green Building Council (USGBC) to Mr. Faisal Al Nassar, CEO and President of Dr. Sulaiman Al Habib Medical Group, this certification recognizes excellence in energy efficiency, sustainable resource management and environmental responsibility. This significant recognition underscores HMG's dedication to incorporating the best global practices, adopting innovative technologies and enhancing operational efficiency.



Climate Change Impact and Energy Efficiency

Climate change isn't a distant issue, it affects our patients every day. Rising temperatures contribute to heat-related illnesses, air pollution exacerbates respiratory conditions and extreme weather events threaten the healthcare infrastructure. As a leader in the industry, HMG is committed to reducing emissions and building climate resilience into our operations.

We systematically measure our carbon footprint across Scope 1, 2 and 3 emissions, using advanced tracking tools that integrate with our iBMS and Computer Aided Facility Management (CAFM) systems. In 2024, this data enabled us to set ambitious environmental targets and implement strategies to drive meaningful change.

HMG's energy consumption increased in 2024, driven by its expanding operations, ongoing construction and renovations, as well as a significant rise in cooling demand. This surge was largely due to 2024 being recorded as the hottest year globally, and

an exceptionally hot year for the Kingdom of Saudi Arabia with unprecedented average temperatures and severe heatwaves intensifying the need for climate control within healthcare facilities.

As HMG continues to grow, the Group remains focused on enhancing energy efficiency and optimizing resource use across its operations. We are always looking to implement energy efficient solutions and technologies, reinforcing HMG's commitment to sustainability while ensuring a comfortable and safe environment for patients and staff.

Targets and Progress

Target	Target Year	Baseline (2022)	Progress
Develop a detailed decarbonization plan	2025	-	In progress
Reduce Scope 1 emissions by 70%	2030	17,219 tCO ₂	5,897 tCO ₂
Reduce Scope 2 emissions by 20%	2030	94,797 tCO ₂	151,368.37 tCO ₂



Climate Change and Emissions

HMG is committed to reducing its emissions in alignment with global climate goals. Our ESG strategic framework is guided by international frameworks and national initiatives, ensuring a structured approach to minimizing our environmental impact.

In 2024, we took a major step forward by setting emissions reduction targets aligned with Science Based Targets initiative (SBTi), using 2022 as our baseline year. We also initiated a six-month feasibility study, introducing four different kinds of hybrid sedan vehicles to our fleet to test the potential fuel consumption efficiencies. Once the feasibility study is complete, pending results, we will draft an official vehicle policy mandating hybrid sedan procurement before expanding the pilot study to other vehicle classes such as vans, buses and large SUVs.

While solar energy integration faced constraints in existing facilities, we are incorporating renewable energy solutions into future hospital designs to ensure long-term sustainability.



How Climate Change Impacts Health

Air Quality and Respiratory Issues



Higher levels of pollutants reduce lung function and increase risks of asthma, bronchitis and premature deaths.

Infectious Disease Spread



Rising temperatures and changing ecosystems expand the range of disease-carrying vectors like mosquitoes and ticks, increasing malaria, dengue, etc.

Mental Health Effects



Climate anxiety, trauma from natural disasters, displacement and uncertainty lead to increased cases of stress, PTSD and depression.

Water and Food Security



Droughts, floods and agricultural disruptions reduce access to clean water and nutrition, increasing malnutrition and related diseases.

Extreme Weather Events



Hurricanes, floods and heatwaves cause direct injuries, fatalities and long-term displacement.

Health Infrastructure Disruption



Damage to hospitals and disruption of medical supply chains hamper healthcare access, especially in emergencies.

Our Approach to Climate Change

HMG is focused on reducing emissions across all scopes and has set ambitious targets to achieve this. By 2030, we aim to reduce Scope 1 and Scope 2 emissions by 70% and 20% respectively. Additionally, we have committed to developing a decarbonization plan by 2025, which will help decarbonize our operations and ensure the achievement of our ambitions. To support these goals, we continue to invest in energy-efficient technologies, optimize operational processes and leverage sustainable solutions across our facilities and supply chain. Supported by the data available through our iBMS and CAFM systems, HMG executes several emissions reduction initiatives in accordance with our emissions reduction plan.

To reduce employee transport emissions, the Group offers company transport options for physicians and nurses. We are pleased that once again 32% of our employees used company transportation in 2024, up from 27% in 2022.

We are currently reviewing a proposal to provide free shuttle service from metro stations to our hospitals for both patients and employees. To further promote low-emission commuting, we

are finalizing our Metro Benefit program, which will subsidize employees' metro passes. The Dr. Sulaiman Al Habib Metro Station located just steps from our Al Sahafa Hospital, and the nearby Takhassusi Metro Station, a short three-minute walk from our Women's Health Hospital, provide seamless and convenient access for patients, visitors and staff. These strategic locations enhance connectivity and reduce reliance on personal vehicles, supporting both accessibility and our broader sustainability goals.

Performance

In 2024, HMG recorded a 24% increase in emissions, primarily driven by the expansion of our operational footprint through the addition of new facilities. However, our emissions intensity remained stable at 0.14 tCO₂ per patient, demonstrating that despite our growth, we continue to deliver care efficiently and sustainably. This consistency in emissions intensity, even amid increased capacity, underscores our ongoing commitment to environmentally responsible healthcare delivery and reflects the effectiveness of our sustainability measures across an expanding network.

Company Transportation	2022	2023	2024
Percentage of employees	22%	32%	32%

GHG Emissions (tCO ₂)	2022	2023	2024	% Change
Scope 1	17,218.7	7,796.9	5,897.5	-24.3%
Scope 2	94,797.2	93,358.4	151,368.4	62.1%
Scope 3	427,202.0	779,839.2	936,148.6	20.0%
Total	539,217.9	880,994.5	1,093,414.5	24.1%
Emission intensity (tCO₂/patient)	0.10	0.14	0.14	

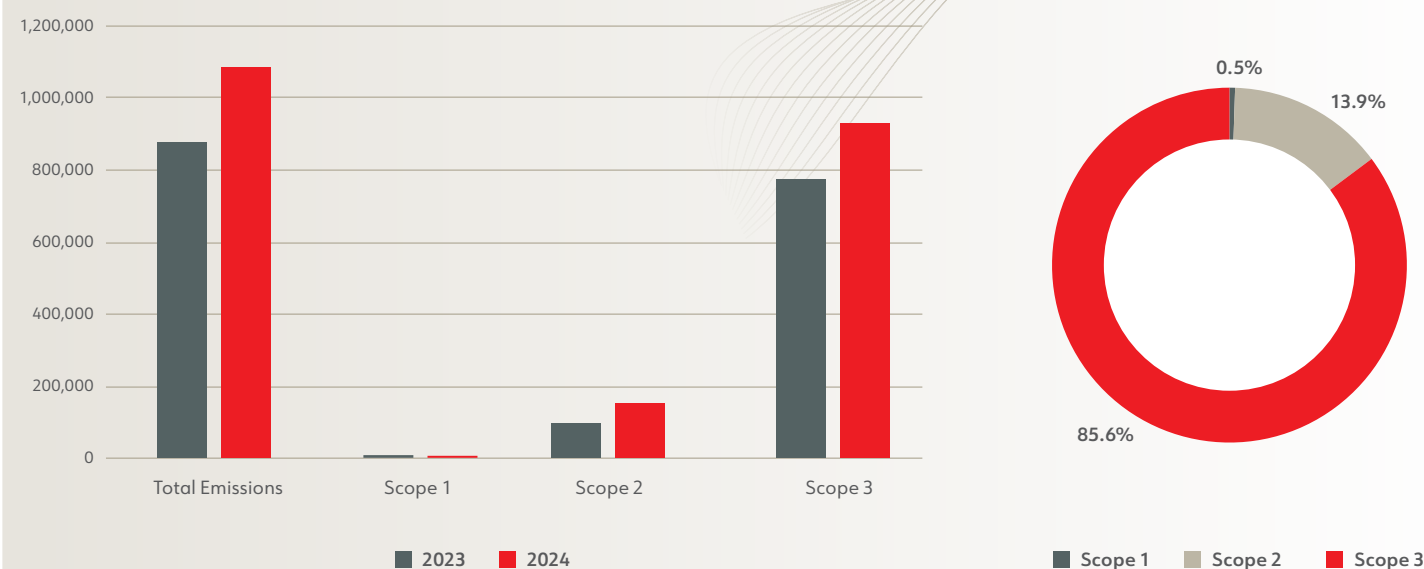
Emission Sources Distribution

Emission Source	Unit	2023	2024
Scope 1	tCO₂	7,796.9	5,897.5
Fugitive emissions from refrigerants and air conditioning	%	63.4%	40.9%
Stationary fuel combustion - back-up power	%	1.2%	4.2%
Mobile fuel combustion - vehicle fuel consumption	%	35.4%	55.1%
Fugitive emissions from fire suppression systems	%	0.01%	-
Scope 2	tCO₂	93,358.4	151,368.4
Purchased electricity	%	100.0%	100.0%
Scope 3	tCO₂	779,839.2	936,148.6
Category 1 - Purchased goods and services - procurement	%	61.2%	63.7%
Category 2 - Capital goods	%	30.4%	28.8%
Category 3 - Fuel and energy related activities	%	4.0%	4.3%
Category 5 - Waste generated in operations	%	1.2%	0.3%
Category 7 - Employee commuting	%	2.2%	2.5%
Others (including category 6, 9*, 11, 12 and 15)	%	1.1%	0.3%

* Category 4 from last year's report has been updated to category 9 to align with GHG protocol recommendations

GHG emissions tCO₂

2023 vs 2024



Conserving Energy

The Group currently sources 100% of its electricity from the national energy grid. As our operations expanded with three new hospitals added to our portfolio, energy consumption naturally increased. However, rather than merely offsetting this growth, we pursued deeper efficiencies by reducing Scope 1 emissions through strategic energy management initiatives. These include energy-efficient LED lighting, AI-driven smart building systems and automated energy management during low-usage periods. To top-up our initiatives that are focused on conserving energy we ensure proper preventive maintenance practices across all our facilities.



HMG's energy conservation and maintenance initiatives resulted in **Gold LEED O&M Certification** in 2024.

Our key sustainability initiatives include:

Energy Management Policy



Implemented across all Group hospitals, ensuring consistent efficiency measures and sustainability integration.

Awareness Campaign and Training



Regular educational sessions and campaigns to promote energy conservation and responsible consumption among staff.

LED Lighting and Smart Energy Solutions



Transitioning all hospital and medical center lighting to LED technology, incorporating dimmers and leveraging AI-driven automation for energy savings.

Electric Vehicle Charging Stations



Expanding sustainable transportation by installing EV charging stations for both employees and patients at our new facilities.

HVAC Optimization and Equipment Maintenance



Maintaining and upgrading heating, ventilation and air-conditioning (HVAC) systems to ensure optimal efficiency and reduce unnecessary energy consumption.

Energy Star-certified Equipment



Utilizing high-efficiency equipment certified by the U.S. Environmental Protection Agency (EPA) to reinforce our sustainability efforts.

Through these initiatives, HMG continues to embed sustainability into its core operations, ensuring long-term energy efficiency while supporting global climate action.

Performance

In 2024, HMG experienced a 66% increase in total energy consumption, rising from 167.6 million kilowatt-hours in 2023 to approximately 278.4 million kilowatt-hours. This increase was primarily driven by the expansion of our medical facilities, where energy usage nearly doubled from 149.3 million to 272.4 million

kilowatt-hours. Meanwhile, energy consumption at non-medical sites value for 2024 excludes employee housing as we are currently restructuring how the data is reported specifically for employee housing and will restate the amounts in 2025 once the data is cleansed and normalized to ensure accuracy and consistency.

Electricity Consumption (kWh)

	2022	2023	2024
Medical Sites	152,126,907.0	149,252,708.5	272,358,010.7
Non-Medical Sites	18,076,183.6	18,353,489.0	6,000,832.1*
Total	170,203,090.6	167,606,197.5	278,358,842.9
Energy intensity (kWh/patient)	31.8	27.2	37.5

*2024 value excludes employee housing due to unavailability of data

Future Plans

Transitioning to cleaner energy remains a priority for HMG. While integrating solar power into existing facilities proved challenging due to space constraints, we are actively assessing the feasibility of embedding renewable energy and digitized solutions into the design of future hospitals to ensure long-term sustainability.

The Group, building on its existing LEED O&M Gold Certification, is in the process of engaging an energy service provider with the objective of conducting ASHRAE audits to further enhance our energy efficiency measures and ensure continuous improvement. Following the audits, the initiative will extend to implementing building retrofits to ensure the achievements of our targets and ambitions.

Beyond facility energy use, HMG is also transforming its transportation footprint through the integration of technological solutions. We are exploring the best options for adopting greener fleet options to cut emissions and improve cost efficiency.

In support of the Kingdom's net-zero carbon emissions target, HMG is developing a decarbonization roadmap. This includes targeted solutions to reduce Scope 1, 2 and 3 emissions.



Sustainable Waste Management

Waste is an unavoidable byproduct of healthcare, but how we manage it defines our environmental impact. From office paper to hazardous medical waste, HMG takes a proactive approach to waste minimization, recycling and responsible disposal.

Our Hospital Waste Management Plan outlines policies for:





Segregating medical waste at the source using specialized containers and labeling.

Recycling non-hazardous waste through the HMG Go Green program, which includes waste segregation bins in offices, waiting areas and nursing stations.

Eliminating single-use plastics by transitioning to reusable cafeteria utensils.

Digitizing operations, including patient record-keeping, ensuring that our hospitals remain paperless since 2022.

Targets and Progress

 Target	 Target Year	 Baseline (2022)	 Progress
Reduce waste to landfill by 30%	2030	4,440 tons	5,943 tons



HMG's Commitment to Sustainable Waste Management



Waste Management Plan

HMG's Hospital Waste Management Plan encompasses all our facilities, guiding how waste is collected, treated and disposed of.



Recycling

Our internal Go Green program raises awareness around waste and encourages recycling, supported by monthly waste education sessions. Additionally, signage and segregated waste bins at our facilities remind our employees and visitors to dispose of waste properly.



Going Paperless

Our hospitals are completely paper-free, barring the occasional regulatory or patient requirement for hard copies of documentation.



Medical Waste

We commit to the responsible treatment and disposal of all medical waste, especially infectious waste. To this end, we engage with reputable third parties to ensure that our medical waste is properly handled. We adhere to regulatory requirements and international standards.



Reusable Cafeteria Utensils

HMG's cafeteria uses reusable cutlery and crockery for patients, reducing the waste generated from plastic utensils and paper cups.



Reducing Single-use Bottles

By using water dispensers across our facilities, we minimize the waste from single-use plastic bottles.



Reusable Linens and Gowns

We use washable and reusable linens in inpatient rooms. Patients can rest assured that these reusable materials contribute to minimizing waste and safeguarding the planet, while adherence to stringent hygiene protocols ensure patient safety.

Case Study

Reducing Medical Waste

Medical waste continues to be a critical area of focus due to its potential health and environmental impacts. In 2024, HMG successfully reduced the proportion of medical waste from 28% to 22% of total waste, representing a 21.4% relative improvement compared to the previous year. This achievement reflects our commitment to responsible healthcare operations and was driven by enhanced segregation practices at the point of generation, targeted staff training programs and improved waste handling protocols. While the total volume of waste rose by 32.7% in line with our operational growth, the relative decrease in medical waste underscores the effectiveness of our interventions and our ongoing progress toward safer, more sustainable waste management practices.

Additionally, the percentage of waste diverted from landfills remained steady at 12% in 2024, reflecting our continued commitment to circular waste practices. This consistency was supported by strengthened recycling initiatives and

strategic partnerships with specialized waste management providers, ensuring compliance with local regulations and legal requirements. Despite a 32.7% increase in total waste volume, maintaining our diversion rate demonstrates the resilience of our infrastructure and the effectiveness of collaborative efforts to manage our environmental impact and advance sustainable waste management. To address concerns around e-waste, collaborations with dedicated recyclers such as Ertiqa ensure the safe disposal of outdated medical technology, preventing harmful environmental contamination. All infectious medical waste follows a meticulous labeling and tracking process, ensuring compliance with strict regulatory guidelines. Labels include essential details such as waste type, quantity and transportation information, with bilingual labeling in Arabic and English to uphold international communication standards. Lastly, advanced waste treatment solutions, including autoclaving and incineration, are implemented across facilities to ensure the highest safety standards.



Since 2022, HMG achieved a **11% reduction** in medical waste, from 1,646 tons in 2022 to 1,467 tons in 2024.



Performance

In 2024, HMG maintained a waste diversion rate of 12%, consistent with the previous year, reflecting the continued impact of our recycling initiatives and partnerships with specialized waste management providers. Notably, the proportion of medical waste decreased by 21.4%, from 28% in 2023 to 22% of total waste in 2024, highlighting the effectiveness of our targeted waste strategies such as improved segregation, staff training and process optimization. While total waste generation increased by 32.7%, driven by expanded operations and patient volumes, our efforts helped to reduce the relative share of hazardous waste, demonstrating a commitment to more sustainable waste handling practices.

33.2% increase in waste diverted from landfill between 2023 (617 tons) and 2024 (821 tons)

KPI	Unit	2022	2023	2024	% Change
Total waste	Tons	4,989.0	5,097.0	6,765.0	32.7%
Medical waste	Tons	1,646.0	1,425.3	1,467.2	2.8%
General waste	Tons	2,793.8	3,054.7	4,476.0	46.4%
Waste diverted from landfill	Tons	548.8	617.0	821.8	33.2%
Waste intensity	kg/patient	0.93	0.82	0.91	

2022 data for recycled waste is not available at the time of this report being published

Future Plans

Waste reduction is a core pillar of HMG's sustainability strategy, and we are committed to advancing beyond conventional practices through innovative, system-level change. As part of this commitment, we are developing a framework that will guide our transition toward a more sustainable and regenerative operational model, one that prioritizes resource efficiency, waste minimization and long-term environmental stewardship.

Recognizing the rapid growth in this space, HMG is actively seeking strategic partnerships with technology providers, research institutions and sustainability-focused organizations to co-develop pioneering solutions tailored to the healthcare sector. This collaborative approach will enable us to stay at the forefront of circular economy practices and accelerate the implementation of impactful initiatives.

The framework will focus on the following key areas:





- **Medical Waste Handling:** Enhancing waste segregation at the source, supported by staff training and awareness, while exploring cutting-edge sterilization and recycling technologies for single-use medical devices to reduce dependency on landfill and incineration.
- **General Waste Optimization:** Expanding recycling infrastructure across all facilities and piloting digital solutions for waste tracking and materials recovery, with an emphasis on reducing high-impact waste streams such as paper, plastic and carton.
- **Circular Culture and Engagement:** Driving awareness and behavioral change through targeted campaigns, training programs and engagement platforms designed to foster a culture of circularity among staff, patients and visitors.

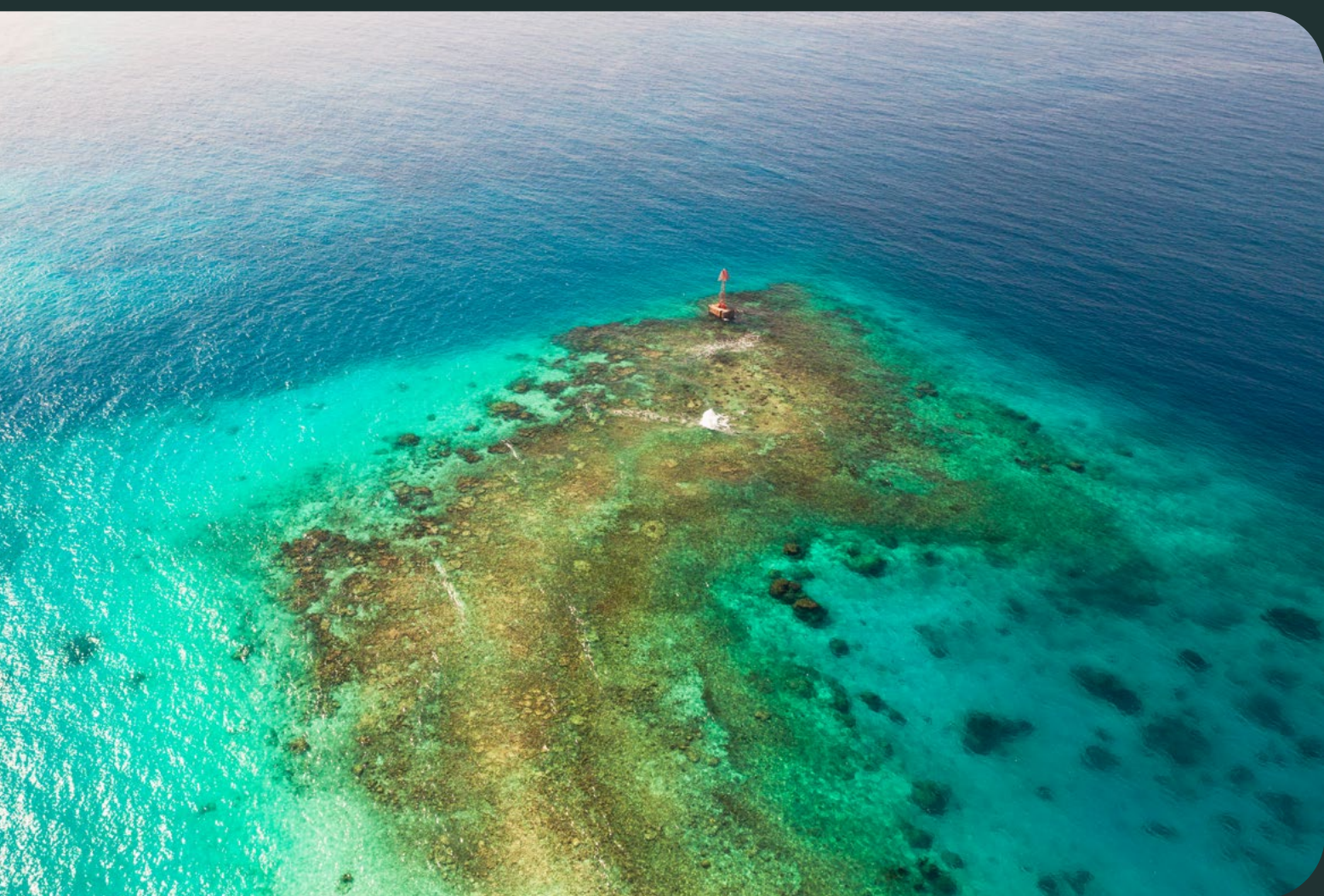
By embedding circular economy principles into our operations and embracing innovation through strategic collaboration, HMG is taking a proactive, leadership-driven approach to waste reduction and shaping the future of sustainable healthcare delivery.

Efficient Water Use

Water is a lifeline in healthcare, used for sanitation, sterilization and maintaining hygienic environments. However, its long-term availability depends on responsible management today. Recognizing this, HMG has implemented a multi-layered water efficiency strategy that balances sustainability with the highest standards of patient care.

Targets and Progress

 Target	 Target Year	 Baseline (2022)	 Progress
Reduce water consumption by 30%	2030	616,284.93 m ³	470,266.74 m ³



Implementing Water-Saving Measures Across Our Footprint

In 2024, we advanced our water conservation efforts through several key initiatives, such as installing water sub-systems across all hospitals, prioritizing cooling towers and non-potable water sources to optimize consumption, as well as launching real-time water monitoring and sensor-based fixtures to detect and eliminate inefficiencies. We also expanded our condensation water treatment project to our new Al Fayhaa Hospital in Jeddah. New hospitals in regions with high humidity levels will include this technology.

We also conducted monthly plumbing inspections to identify leaks and inefficiencies, preventing unnecessary water waste. Furthermore, we educated employees through training and awareness programs, ensuring that conservation is embedded into daily operations.

Even as HMG expanded its hospital network in 2024, we achieved a reduction in water intensity, proving that growth and

sustainability can go hand in hand. Our long-term ambition is to achieve a 30% reduction in water consumption by 2030.

By combining smart technology, operational efficiencies and employee engagement, HMG is ensuring that every drop of water is used with purpose - supporting both our patients and the planet.

Performance

In 2024, HMG achieved a 29.1% reduction in total water consumption, bringing usage down to 470,266.74 m³, compared to 663,178 m³ in 2023. This significant decrease was largely driven by a 78.3% drop in water use at non-medical sites, reflecting the impact of targeted conservation measures and operational efficiencies. Water intensity per patient also saw a marked 40% improvement, falling to 0.06 m³/patient, underscoring our continued commitment to resource efficiency. These outcomes highlight the effectiveness of our conservation initiatives and infrastructure planning in reducing environmental impact while maintaining high standards of service delivery.

Water Consumption	Unit	2022	2023	2024	% Change
Medical sites	m ³	353,774.9	389,179.0	410,836.9	5.6%
Non-medical sites	m ³	262,510.0	273,999.0	59,429.8	-78.3%
Total water consumption	m ³	616,284.9	663,178.0	470,266.7	-29.1%
Water intensity	m ³ /patient	0.11	0.10	0.06	-40.0%

2022 data for recycled waste is not available at the time of this report being published

Future Plans

HMG recognizes the growing importance of responsible water management, particularly in regions facing increasing water stress. As part of our environmental sustainability agenda, we are embedding water efficiency as a key operational priority across our facilities.

To this end, we are developing a Water Management Plan that will outline actionable measures to reduce both water consumption and water intensity - while maintaining the highest standards of patient care. This plan will include:

- **Facility-Level Water Audits:** Conducting detailed assessments to identify high-usage areas and inefficiencies, providing data-driven insights to inform targeted interventions.

- **Smart Water Technologies:** Exploring the adoption of water-saving fixtures, automated monitoring systems and greywater recycling technologies to optimize usage and detect anomalies in real time.
- **Behavioral Change and Training:** Rolling out staff awareness programs to encourage water-conscious behaviors and integrating water efficiency into daily operational protocols.

HMG is also seeking partnerships with technology providers and sustainability experts to pilot innovative solutions tailored to the healthcare context. Through these efforts, we aim to build a resilient, water-efficient infrastructure that aligns with our broader commitment to environmental stewardship and operational excellence.